

Chair / Acting Chair:	Ms. Betty-Lou Souter
Minutes taken by:	Christine Wignall
Appointed record custodian:	Christine Wignall

OPEN SESSION

Voting Trustees: Mr. B. Lawler, Ms. A. Carter, Ms. B.L. Souter, Mr. F. Bagatto, Bishop G. Bergie, Mr. P. DiPaola, Mr. J. Rollo

Non- Voting Trustees: Dr. D. Ceglie, Dr. G. Arvinte, Ms. J. Hansen, Dr. W. Reimer

Also Present: Sister L. Dillon, Mr. R. Mauro, Ms. K. Manzi, ED Foundation, Mr. B. Smith, Manager, PR/Comms

Guest: Mr. Mark Reynolds, Director of Planning, Capital Expansion Project

Regrets: Ms. A. Atkinson, Ms. N. Medulun-Burke, Mr. G. Leach, Ms. M. Woodhead, Mr. P. Brown,

Land Acknowledgement Statement:

We start this meeting by acknowledging the land upon which we are gathering. We recognize that Land Acknowledgements may be seen differently by different people and that it is in our actions where we show our commitment to ensuring our understanding of how to provide services that are culturally safe and competent. We acknowledge that, wherever we are in Ontario and Canada at large, we are meeting on land that has been Indigenous peoples' from the beginning. For those of us who are settlers, we're grateful for the opportunity to meet here and we thank all the generations of people who have taken care of this land for thousands of years.

In particular, we acknowledge Niagara is the traditional territory of Anishinaabeg (ah-ni-shi-nah-bay), Haudenosaunee (hoe-D-no-show-knee), and Attawandaron (atta-wan-da-ron) peoples. This territory is covered by the Upper Canada Treaties and the Dish with One Spoon Wampum Agreement. We recognize and deeply appreciate their historic connection to this territory. We also recognize the contributions of Métis, Inuit, and other Indigenous peoples, in both shaping and strengthening this community. As settlers, this recognition of the contributions and historic importance of Indigenous peoples must be clearly and overtly connected to our collective commitment to make the promise and the challenge of Truth and Reconciliation real in our communities.

Decision Making Matrix / Reserved Powers

The Corporate Decision Making Matrix and Reserved Powers of the Members of the Corporation are included in the package for information and reference.

1. Call to Order & Opening Prayer

The meeting was called to order. Quorum was achieved. Bishop Bergie opened the meeting with a prayer.

Declaration of Conflicts

This item allows trustees the opportunity, based on the approved agenda, to express a conflict of interest with any items. No conflicts were expressed at this time.

Trustee and Staff Introductions

The CEO provided introductions and background experience for new staff, Zeau Ismail, Executive V/P, Corporate Service and Research and Mark Reynolds, Director of Planning, Capital Expansion Project. Self-introductions were given by trustees and staff.

Presentation – Capital Expansion Update

Mark Reynolds was welcomed to the meeting to provide background, next steps, and details of the project schedule and budget for the building of the new Hotel Dieu Shaver hospital.

Background – Early planning for a new hospital began in 2006 due to the aging infrastructure and recognized future expansion requirements. Comprehensive, excellent plans were prepared by industry leaders, submitted and approved through the appropriate Ministry levels. In 2019, a \$500K grant was received to proceed with formal Proposal development and in 2023, a \$2.5M grant was received to proceed with Functional Programming. The project will result in a new 180,000+ square foot, 196 bed hospital next to the current hospital on our existing property allowing for an additional 59 new beds to accommodate projected population and patient volume increases (total future capacity of 255+ beds). The current 86,000 square foot building plus 11,000 square feet of ancillary buildings may be demolished and converted to parking or potentially converted for other suitable use. This represents approximately a 50% increase in bed capacity and will allow for future potential expansion of shelled space and the structural ability to further expand.

Project Stages – An overview of the Capital Planning Process was provided outlining current and future stages. The Ministry will be involved in each of the 5 stages.

Next Steps - HDS is preparing to begin Stage 2, the Functional Programming phase, including the RFP for the consultant team, which will involve detailed planning and design – floor plans, equipment requirements, project budget and schedule. A review of the project timeline was provided including the completion date tentatively projected in 2031/32. It is anticipated that the Functional Program delivery to the Ministry will be completed by December 2025.

Budget Estimate – The project is currently financed to the end of Stage 1.3. In a conservative and risk-free approach, HDS will continue to try to obtain the next funding grant prior to advancing the project to the next stage.

The project estimate is \$600M:

\$520M Ministry share and
\$80M Hospital share ► \$20M tax levies & \$60M Foundation

Q&A – The anticipated costs and approach to the demolition of the existing facility was further discussed.

Mr. Reynolds was thanked for the presentation and excused from the meeting.

Dr. Reimer departed the meeting at this time.

2. CONSENT AGENDA (includes Minutes, Reports & Information)

No items within the Consent Agenda were identified to be moved to the Strategic Agenda.

On a move forward basis, questions that may arise during pre-meeting review of the materials are requested to be submitted to allow staff the opportunity to prepare responses.

- **Board of Trustees meeting minutes, June 11, 2024**

The minutes were presented, reviewed and approved through the Consent agenda motion.

- **Medical Advisory Committee meeting minutes, June 26, 2024**

The minutes were presented, reviewed and approved through the Consent agenda motion. Staff were recognized for their efforts to achieve successful accreditation in the Pharmacy Department.

3. Business Arising

-CHI correspondence following the AGM

Catholic Health International correspondence received following the Annual General Meeting of the Members was provided for information.

4. Reports:

- **Leadership Report – September 2024**
-Employee Incident Report
- **Communications/PR Report – September 2024**
- **Foundation Report – September 2024**

The reports were presented and reviewed.

Leadership:

The November 9th go-live date for the new Health Information System is quickly approaching. Staff are commended for embracing the project and participating in training sessions.

The hospital's participation in Accreditation Canada's Stroke Distinction program was highlighted. This opportunity provides HDS with improved evidence-based best practices to deliver the highest quality and safest care possible to our patients.

Recent leadership changes were highlighted.

Comms/PR:

Updates to the Board leadership, the new HIS and the Foundation's Hope in Motion fundraising event were detailed in the Communications & Public Relations report.

Foundation:

Foundation updates include details of the recent office move, the increase in staffing complement and the successful completion of the Bed and Mattress Campaign.

The Foundation's Second Annual Hope in Motion fundraiser will be held at the Canada Games track on Saturday, September 14th.

With respect to the new Capital Build, the Foundation is approximately midway through a feasibility study with KCI. Related components include Steering Committee meetings, a donor survey to obtain feedback from key individuals, and an environmental scan. A findings report is anticipated in November with a report expected to the Board in the new year.

5. Correspondence:

Pre-circulated:

- Daily news
- Ontario Health letter dated August 16/24 and HDS response
- Letters of thanks/Acknowledgements

Letters of thanks were pre-circulated for review. Details of the positive and valuable site visit at HDS with Ms. Susan deRyk, Chief Regional Officer, Ontario Health Central and West Regions, were provided.

Motion **Moved by:** **Ms. A. Carter**
 Seconded by: **Mr. P. DiPaola**

“That the Consent Agenda items be approved.”

CARRIED

6. STRATEGIC AGENDA

Minutes:

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7. Business Arising

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8. Reports/Other Business

-A verbal CEO/Board Chair update was given due to time limitations to prepare an updated written report.

- The CEO of the Catholic Health Association of Ontario (CHAO), Mr. Ron Noble, attended HDS to strategize and outline the focus for CHAO. Effective the fall of 2024, Dr. Ceglie will assume the role of Vice Chair of Catholic Health Association of Ontario.
- Catholic Health International held the bi-annual Leadership Forum in Montreal on September 4 – 6, 2024. Dr. Ceglie was keynote speaker presenting on servant leadership, values and impact on organizational culture. Panel discussion was held with 3 CEO's of CHI-sponsored hospitals focusing how they exemplify servant leadership in their organizations. Breakout sessions were held in the afternoon, were well received and feedback was very positive.
- During the summer months, Dr. Ceglie was involved in the development of an article with the Ontario Hospital Association underscoring the value of post-acute care. The article will be shared with trustees once it is published.